

Chris Gahl

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Risk Technology Governance & Regulatory Program Delivery

Senior risk leader with extensive experience in wholesale credit risk governance, regulatory program delivery, and risk technology at global banks. Currently advising Tishman-Speyer on enterprise document and records governance. At Citi, ran IFRS 9 and CECL reporting governance across 121 legal entities, covering audit readiness, FRB and OCC exam response, and regulatory finding remediation. Owned end-to-end program delivery across 50+ workstreams per year, coordinating onshore, nearshore, and offshore teams.

Work Experience

Enterprise Document Management Program Manager (Contract)

Tishman-Speyer - New York, NY 08/2026 – Present

- Coordinate vendor engagement and user adoption across IT, Legal, Compliance, Records, and business stakeholders at a major commercial real estate firm.
- Define records governance conventions and guide sensitivity, retention, and AI-assisted metadata extraction across millions of documents.
- Roll out the document and records governance program across Box and Microsoft 365 (SharePoint Online, OneDrive): governance framework design, migration oversight, and operational handoff.

Senior Vice President, Banking & International Risk

Citi - New York, NY 12/2020 – 12/2025

- Led global IFRS 9 governance, audit, and technical oversight as enterprise point of contact across 121 legal entities.
- Owned risk governance for the wholesale loan portfolio, including securitizations (RMBS/CMBS) and securities financing transactions (SFTs), as primary contact for 50+ internal and external audits each year.
- Chaired weekly delivery forums, maintained RAID logs across 50+ audit and development workstreams per year, and kept onshore, nearshore, and offshore teams in the US, India, and China aligned on milestones, open risks, and dependencies.
- Owned ongoing delivery and monthly releases for OneMart, Citi's cloud-based IFRS 9 self-service reporting platform, and built a SharePoint intake portal for regional development requests, cross-referencing local-regulator requirements.
- Cut the domestic month-end reporting cycle by 25% by mapping bottlenecks with the CECL team and reworking the handoffs.
- Built a searchable knowledge base of prior audit responses, reducing repeat documentation requests by roughly 50%.

Project Manager (Consultant), Model Governance & Control

Citi - New York, NY 11/2019 – 12/2020

- Worked directly with FRB and OCC examiners to resolve Matters Requiring Attention (MRAs) and co-led quarterly model performance reviews with quantitative model teams and risk management groups.
- Replaced an email-based approval workflow with an online system for Internal Risk Rating change requests.
- Managed documentation and policy sign-off for trading-book updates tied to the Fundamental Review of the Trading Book (FRTB), working across risk, compliance, and technology.

Senior Vice President, Model Governance & Control

Citi - New York, NY 01/2006 – 05/2019

- Owned delivery oversight, RAID log management, and final release sign-off for business-critical counterparty credit risk technology projects, coordinating onshore and offshore delivery partners in India and China.
- Led FRB and OCC examination responses for regulatory capital findings, coordinating evidence preparation and remediation across risk, technology, and compliance.
- Wrote and implemented BRDs and FRDs for Basel II regulatory capital programs, translating between the trading desk, risk, and technology.
- Rolled out Jira, Confluence, SharePoint, and Tableau for project governance and reporting, cutting weekly status meeting time by about 10% and giving leadership a single live view of project progress.

Senior Business Analyst / Technical Writer (Consultant)

Thomson Reuters - New York, NY 05/2005 – 12/2005

- Authored user documentation for the CRM platform and Book of Business billing and reporting tools, reducing help desk ticket volume.
- Streamlined order-management documentation, cutting manual intervention in daily processing.
- Identified training gaps and built courseware for sales, support, and contracts teams.

Senior Business Analyst / Technical Writer (Consultant)

JPMorgan Chase Private Bank - New York, NY 08/2004 – 05/2005

- Re-engineered disaster recovery procedures for critical private bank applications, limiting downtime in the event of a catastrophic data center failure.
- Ran a full IT infrastructure assessment and rebuilt incident and change management procedures to align with ITIL standards.

Additional Experience

- Project and business-analysis consulting for Bear Stearns, Morgan Stanley, Deutsche Bank, Zurich Bank, Citigroup, and Citibank (1996–2005).

Education

Bachelor of Arts (BA), English and American Studies

Wesleyan University - Middletown, CT

Skills

- Leadership and governance: wholesale credit risk oversight, regulatory remediation (MRA/MRIA), audit and exam management, global program governance, end-to-end program delivery, RAID log management, stakeholder management, SDLC and Agile delivery
- Risk and regulatory domains: IFRS 9, CECL, Basel III, FRTB, counterparty credit risk, securitizations (RMBS/CMBS), securities financing transactions (SFTs), model governance, data governance, FRB and OCC engagement
- Tools: Microsoft Project, Jira, Confluence, SharePoint, Tableau, SQL, Oracle Hyperion; Python scripting; Anthropic (Claude) and Google AI APIs; Cursor
- Work authorization: U.S. and German (EU) citizen, authorized to work in the United States and throughout the EU/EEA and Switzerland without visa sponsorship